Construction and Execution Strategy

Andion CH4 Renewables retains management and oversight functions across the entire plant lifecycle, but has close engagements with third- party contractors to optimize plant design, maximize the success rate of its developments and minimize third-party margins.

Stages **Development** Construction and Plant design Procurement and permitting andion Procurement / selection of all Project development and o Full oversight over plant design Construction management and components carried out by permitting led by Andion's and technology, leveraging on inbudgeting performed by Andion's internal team. team, leveraging on network of house testing capabilities, and Andion's internal resources. local partners and knowledge of Large network of potential access to real time data from ensuring the projects are third-party consultants for suppliers given experience in the various plants. delivered on time and in budget. specific items. sector. Civil works are sub-contracted Third-party contractors Contractors engaged early on Contractors are engaged during to local construction partners o Procurement of large and this stage to ensure plant design in the process to ensure commoditized components is Installation of technology stack meets local regulations, and to specific local design carried out by close EP carried out by **OEMs** or leverage on local network to requirements are contractors. contractors (depending on expedite permitting process. implemented (i.e. electrical and contract scope). utility systems).

Andion CH4 Renewables leads and de-risk project management efforts through the entire development and delivery process

